

Agenda

Banco Santander, S.A. Annual General Meeting 22 March 2024

1. Annual accounts and corporate management

- **1 A** Annual accounts and directors' reports of Banco Santander, S.A. and of its consolidated group for 2023.
- **1** B Consolidated statement of non-financial information for 2023, which is part of the consolidated directors' report.
- **1 C** Corporate management for 2023.

2. Application of results obtained during 2023.

3. Board of directors: appointment and re-election of directors.

- **3 A** Setting 15 as the number of directors.
- **3 B** Appointment of Mr Juan Carlos Barrabés Cónsul.
- **3 C** Appointment of Mr Antonio Francesco Weiss.
- **3 D** Re-election of Mr Javier Botín-Sanz de Sautuola y O'Shea.
- **3 E** Re-election of Mr Germán de la Fuente Escamilla.
- **3 F** Re-election of Mr Henrique de Castro.
- **3 G** Re-election of Mr José Antonio Álvarez Álvarez.
- **3 H** Re-election of Ms Belén Romana García.

4. Re-election of PricewaterhouseCoopers Auditores, S.L. as the external auditor for financial year 2024.

5. Share capital.

- **5 A** Authorisation to the board of directors to increase the share capital of the Bank on one or more occasions and at any time, within a 3-year period, through cash contributions in the maximum nominal amount of EUR 3,956,394,643. Delegation of the power to exclude pre-emptive rights.
- **5 B** Reduction in share capital in the maximum amount of EUR 783,428,928.50, through the cancellation of a maximum of 1,566,857,857 own shares. Delegation of powers.
- **5 C** Reduction in share capital in the maximum amount of EUR 791,278,928.50, through the cancellation of a maximum of 1,582,557,857 own shares. Delegation of powers.

6. Remuneration.

- **6** A Directors' remuneration policy.
- **6** B Setting of the maximum amount of annual remuneration to be paid to all the directors in their capacity as such.
- **6** C Approval of maximum ratio between fixed and variable components of total remuneration of executive directors and other employees belonging to categories with professional activities that have a material impact on the risk profile.
- **6 D** Deferred Multiyear Objectives Variable Remuneration Plan.
- **6 E** Application of the Group's buy-out regulations.
- **6 F** Annual directors' remuneration report (consultative vote).

7. Authorisation to the board and grant of powers for conversion into public instrument.